

## Curriculum Vita

### JOHN C. MORRIS

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## EDUCATION

- Ph.D. Auburn University, 1994  
Public Policy and Administration  
Dissertation: "Privatization and Environmental Policy: An Examination of the Distributive Consequences of Private Sector Activity in State Revolving Funds"
- M.A. Auburn University, 1985  
Political Science/Research Methods
- B.A. Auburn University, 1982  
Political Science/International Relations

## CURRENT AREAS OF RESEARCH INTEREST

Collaboration and Governance	Environmental Policy
Public-Private Partnerships/Privatization	Organization Theory
Public Policy	Federalism
Civil Society and Public Service	Southern Politics

## BOOKS

*Organizational Motivation for Collaboration: Theory and Evidence*. Lanham, MD: Lexington Press (forthcoming September 2019). With Luisa Diaz-Kope. ISBN 978-1-49857852-3.

*State Politics and the Affordable Care Act: Choices and Decisions*. New York: Routledge (2019). With Martin Mayer, Robert Kenter, and Luisa Lucero. ISBN 978-1-138-62409-2.

*Advancing Collaboration Theory: Models, Typologies, and Evidence*. New York: Routledge (2016). Co-edited with Katrina Miller-Stevens. ISBN 978-1-138-81149-2.

*The Case for Grassroots Collaboration: Social Capital and Ecosystem Restoration at the Local Level.* Lanham, MD: Lexington Books (2013). With William A. Gibson, William M. Leavitt, and Shana C. Jones. ISBN 978-0-7391-4132-8.

*Prison Privatization: The State of Theory and Practice.* Volume I: *The Environment of Private Prisons.* Volume II: *Private Prisons and Private Profit.* Volume III: *The Political Climate of Prison Privatization.* Santa Barbara, CA: Praeger/ABC-CLIO (2012). Co-edited with Byron E. Price. ISBN 978-0-313-39571-0.

*True Green: Executive Effectiveness in the US Environmental Protection Agency.* Lanham, MD: Lexington Books (2012). Co-edited with Gerald A. Emison. ISBN 978-0-7391-7130-1.

*Speaking Green with a Southern Accent: Environmental Management and Innovation in the South.* Lanham, MD: Lexington Books (2010). Co-edited with Gerald A. Emison. ISBN: 978-0-7391-4651-3.

*Building the Local Economy: Cases in Economic Development.* Athens, GA: Carl Vinson Institute of Government (2008). Co-edited with Douglas J. Watson. ISBN 978-0-89854-229-5.

## REFEREED JOURNAL PUBLICATIONS

“How the UIDAI “Leviathan” is Structured: A Policy Process and Actor Network Theory Perspective.” Accepted for publication in *Politics & Policy*, July 2019 (forthcoming Fall 2019). With Pragati Rawat.

“Exploring the Determinants of Collaboration Failure.” *International Journal of Public Administration*. Available at <https://doi.org/10.1080/01900692.2019.1627552>. With Madeleine W. McNamara and Katrina Miller-Stevens.

“Climate Change and Infrastructure: The Coming Challenge.” *Public Works Management & Policy*, 24,1: 3-5 (Winter 2019). With Richard G. Little.

“Building Resilience Through Collaboration Between Grassroots Citizen Groups and Governments: A Case Study.” *Public Works Management & Policy*, 24,1: 50-62 (Winter 2019). With Madeleine W. McNamara and Amy Belcher.

“Deepwater or Troubled Water? Principal-Agent Theory and the Coast Guard’s Deepwater Modernization Program.” *International Journal of Public Administration*. Available at <https://doi.org/10.1080/01900692.2018.1439061> (2018). With Mark D. Gordon and Joshua Steinfeld.

“State Implementation of the Affordable Care Act: Four Case Studies.” *Politics & Policy*, 46,2: 295-319 (2018). With Martin Mayer, Robert C. Kenter, and Luisa Lucero.

“Assessing Value Differences Between Leaders of Two Social Venture Types: Benefit Corporations and Nonprofit Organizations.” *Voluntas: The International Journal of Voluntary and Nonprofit*, 29,5: 938-950 (2018). With Katrina Miller-Stevens, Steven Lanivich, and Jennifer A. Taylor.

“The Consent Order as Mandated Collaboration: The Case of the Hampton Roads Sanitation District.” *Public Works Management & Policy*, 23,2: 168-185 (2018). With Robert J. Martz and William McCarthy.

““Grass”Roots in Texas: A Multiple Streams Approach to Understanding the Marijuana Movement’s Policy Impact.” *World Affairs Journal*, 180,1: 93-126 (March 2017). With Katharine Neill-Harris.

“Planning for Water Infrastructure: Challenges and Opportunities.” *Public Works Management & Policy*, 22,1: 24-30 (Winter 2017).

“Kingdon’s “Streams” Model at Thirty: Still Relevant in the 21<sup>st</sup> Century?” *Politics & Policy*, 44,4: 608- 638 (2016). With Pragati Rawat.

“Explaining State Differences in the Implementation of the Affordable Care Act: A South/Non-South Comparison.” *Social Science Quarterly*, 97,3: 573-587 (2016). With Rick Travis, Martin Mayer, Robert C. Kenter, and David A. Breaux.

“A New Model to Explore Non-Profit Social Media Use for Advocacy and Civic Engagement.” *First Monday*, 20,10 (October 2015). 2016. doi : 10.5210/fm.v20i10.5912. With David Chapman, Katrina Miller-Stevens, and Brendan O’Hallarn.

“Assessing Partnerships Between the Military and Civilian Agencies To Meet Transitioning Service Members’ Needs.” *Armed Forces and Society*, 42,3: 585-604 (Summer 2016). With Katrina Miller-Stevens, Tancy Vandecar-Burdin, Wendi Wilson-John, and Katharine Neill-Harris.

“Partisan Politics or Public Health Need? An Empirical Analysis of State Choice During Initial Implementation of the Affordable Care Act.” *Politics & Life Sciences*, 34,2: 44-51 (Fall 2015). With Martin Mayer and Robert C. Kenter.

“The Role of Accountability in Federal Acquisitions.” *Journal of Public Procurement*, 15,4: 514-536 (Winter 2015). With Berry (Dan) Fox.

“Are We Really on the Same Page? Public Service Values of Nonprofit Sector and Public Sector Managers.” *Voluntas: The International Journal of Voluntary and Nonprofit*, 26,6: 2424-2446 (December 2015). With Katrina M. Stevens and Jennifer A. Taylor.

“Explaining Dimensions of State-Level Punitiveness in the United States: The Roles of Social, Economic, and Cultural Factors.” *Criminal Justice Policy Review*, 26, 8: 751-772 (2014). With Katharine A. Neill and Juita-Elena Yusuf.

“Collaboration Processes and Institutional Structures: Reexamining the Black Box.” *International Journal of Public Administration*, 38,9: 607-615 (July 2014). With Luisa Diaz-Kope and Katrina Miller-Stevens.

“The Myth of the Rugged Individual: Implications for Public Administration, Civic Engagement, and Civil Society.” *Virginia Social Science Journal*, 49: 21-47 (Summer 2014). With Vivian W. Greentree and Jennifer A. Taylor.

“Collaborative Federalism and the Emerging Role of Local Nonprofits in Water Quality Implementation.” *Publius: The Journal of Federalism*, 44,3: 499-518 (Summer 2014). With William A. Gibson, William M. Leavitt, and Shana C. Jones.

“Expanding the Universe of Multi-Organizational Arrangements: Contingent Coordination and the Deepwater Horizon Transportation Challenges.” *Politics & Policy*, 42,3: 345-367 (Summer 2014). With Madeleine W. McNamara and Martin M. Mayer.

“Deliberative Democratic Evaluation: Using Stakeholder Input to Address Transportation Casualties.” *Public Works Management & Policy*, 19,1: 51-66 (January 2014). With Madeleine W. McNamara.

“More than a One-Trick Pony: Exploring the Contours of a Multi-Sector Convener.” *Journal for Nonprofit Management*, 15,1: 84-103 (Fall 2012). With Madeleine W. McNamara.

“A Tangled Web of Principals and Agents: Examining the Deepwater Horizon Oil Spill through a Principal-Agent Lens.” *Politics and Policy*, 40,4: 628-655 (August 2012). With Katharine A. Neill.

“Using Privatization Theory to Analyze Economic Development Projects: Promise and Performance.” *Public Performance and Management Review*, 35,4: 643-659 (June 2012). With John R. Lombard.

“A Comparative Analysis of the Determinants of State Reproductive Health Care Policies.” *American Review of Politics*, 32 (Winter 2011-2012), 281-299. With Vivian W. Greentree and John R. Lombard.

“Examining Admissions Factors in MPA Programs.” *Journal of Public Affairs Education*, 17,3: 447-460 (2011). With William M. Leavitt and John R. Lombard.

“Competing and Cooperating Across State Borders in Economic Development: A Call for ‘Coopertition.’” *State and Local Government Review* 42,1: 73-81 (Spring 2010). With John R. Lombard.

“Multiple Sector Partnerships and the Engagement of Citizens in Social Marketing Campaigns.” *Virginia Social Science Journal*, 45:1-20 (Spring 2010). With Madeleine W. McNamara and William M. Leavitt.

“Keeping the Vision Alive: The Role of Networks in National Memorial Building.” *Public Voices*, 11, 1: 89-109 (Spring 2010). With Amy Probsdorfer Kelley.

“An Examination of Social Equity and its Dimensional Emphasis in the Public Administration Journal Literature.” *Journal of Public Management and Social Policy*, 15,1: 113-132 (2009). With LaShawn D. Moore.

“The Development of Theory-Driven Evaluation in the Military: Theory on the Front Line.” *American Journal of Evaluation*, 30,1: 62-79 (2009). With Andrew P. Williams.

“Developing Infrastructure Through the use of Tax Increment Financing The Case of the Virginia Beach Town Center Project.” *Public Works Management & Policy*, 13,2: 92-99 (October 2008). With William M. Leavitt and John R. Lombard.

“Market-Based Pay in Action: Municipal Strategies and Concerns in the Cities of Hampton Roads.” *Review of Public Personnel Administration*, 28,2: 178-189 (2008). With William M. Leavitt.

“Walking the High Wire: A Practical Guide for Balancing Accountability and Competition in Privatized Arrangements.” *Public Works Management & Policy*, 12,4: 568-577 (2008). With Madeleine W. McNamara.

“Like Politics, Most Economic Development is Local: Commentary on Feiock, Moon, and Park’s “Is the World ‘Flat’ or ‘Spiky?’ Rethinking the Governance Implications of Globalization for Economic Development.” *Public Administration Review*, 68,1: 32-37 (2008). With Douglas J. Watson.

“Reaching for the Philosopher’s Stone: Contingent Coordination and the Military’s Response to Hurricane Katrina.” *Public Administration Review*, 67 (Special Issue), 94-106 (2007). With Elizabeth D. Morris and Dale M. Jones.

“Identifying Organizational Culture.” *Dirasat Journal*, 34 (Supplement, 2007). Available at [journals.ju.edu.jo/DirasatHum/article/view/618](http://journals.ju.edu.jo/DirasatHum/article/view/618). With Abdul F. Yaghi and Pamela A. Gibson.

“Acknowledging the “Professional” in Professional Degree Programs: Waiving the Standardized Test in MPA Admissions Applications.” *College Student Journal*, 41,4: 872-885 (2007). With Pamela A. Gibson, John R. Lombard, and William M. Leavitt.

“Explaining Welfare Sanctions and Benefits in the South: A Regional Analysis.” *American Review of Politics*, 28,1: 1-18 (2007). With David A. Breaux and Rick Travis.

“Public Works Service Arrangements in the 21<sup>st</sup> Century: The Multiple-Sector Partnership as an Alternative to Privatization.” *Public Works Management & Policy*, 12,1: 325-330 (2007). With William M. Leavitt.

“Government And Market Pathologies of Privatization: The Case of Prison Privatization.” *Politics and Policy*, 35,2: 318-341 (2007).

“The Artist as Environmentalist: Ansel Adams, Policy Entrepreneurship, and the Growth of Environmentalism. *Public Voices*, 9,2: 9-24 (2007).

“Whither FEMA? Hurricane Katrina and FEMA’s Response to the Gulf Coast.” *Public Works Management & Policy*, 10,4: 284-294 (2006).

“In Search of Middle Ground: The Corporate Device as an Alternative to Privatization.” *Public Works Management & Policy*, 9,2: 154-163 (2004). With William M. Leavitt.

“State Implementation of Federal Environmental Policy: Explaining Leveraging in the Clean Water State Revolving Fund.” *Policy Studies Journal*, 32,3: 441-460 (2004). With Elizabeth D. Morris and Rick Travis.

“The Core Curriculum Content of NASPAA Accredited Programs: Fundamentally Alike or Different?” *Journal of Public Affairs Education*, 9,4: 259-273 (October 2003). With David A. Breaux and Edward J. Clynych.

“The Policy Dilemmas of Pesticides Management and Disposal in Tanzania. *Journal of African Policy Studies*, 8,1:37-60 (2002). With Paul J. Kaiser.

“EPA, Collaborative Rulemaking, and the Small Communities Outreach Project for Environmental Issues: A Three-State Experience.” *Public Works Management & Policy*, 7,2: 87-97 (October 2002). With Kimberly J. Collins, Kevin M. Jacobson, Christine M. Reed, and Deborah Rosenbloom.

“Of Time and Policy Streams: The Impact of Privatization on Longitudinal Evaluation.” *Journal of Global Awareness*, 3,1: 12-26 (Spring 2002). With John G. Heilman.

“Welfare Reform– Mississippi Style: TANF and the Retreat from Accountability.” *Public Administration Review*, 62,1: 92-103 (January 2002). With David A. Breaux, Christopher M. Duncan, and C. Denise Keller.

“The Overpaid Bureaucrat: Comparing Public and Private Wages in Mississippi.” *Public Personnel Management*, 29:1, 129-146 (Spring 2000). With James B. Kaatz.

“Defining Privatization: A Response to Dominey.” *Public Works Management & Policy*, 4:2, 152-155. (October 1999).

“Was Reagan Federalism Good for Business? Privatization and State Administrative Capacity in the State Revolving Fund Program.” *Southeastern Political Review*, 27:2, 323-340 (June 1999).

“State Implementation of National Water Quality Policy: Policy Theory, Policy Streams and (Un)Intended Consequences in Water Quality.” *Public Works Management & Policy*, 3, 317-330 (April 1999).

“Blazing the TANF Trail: The Southern Mind and the Politics of Welfare Reform in Mississippi.” *American Review of Politics*, 19, 175-189 (Spring 1998). With David A. Breaux, Christopher M. Duncan, and C. Denise Keller.

“Resource-Based Management: A Theory for Interpreting Private and Public Success.” *Academy of Business Administration’s Contemporary Business Readings*, 511-522, 1998. With Janie R. Gregg.

“Rethinking the Interorganizational Environments of Public Organizations: An Examination of the Role of Rules and Referent Organizations.” *Southeastern Political Review*, 25:1, 3-25 (March 1997). With Mark Burns.

“Resource-Based Management: A Theory for Interpreting Public and Private Success.” In *Proceedings of the International Management Association*, 1997. With Janie R. Gregg.

“The Distributional Impacts of Privatization in National Water Quality Policy.” *Journal of Politics*, 59:1, 56-72 (February 1997).

“Institutional Arrangements in an Age of New Federalism: Public and Private Management in the State Revolving Fund Program.” *Public Works Management & Policy*, 1:2, 145-157 (October 1996).

“Water Policy Networks in the U.S.” *Environmental Politics*, 3:4, 80-109 (1994). With John G. Heilman, Gerald W. Johnson, and Laurence J. O’Toole, Jr.

## BOOK CHAPTERS

“The State of Knowledge in Collaboration.” In Morris and Miller-Stevens, eds, *Advancing Collaboration Theory: Models, Typologies, and Evidence*. New York: Routledge, pp. 3-13 (2016). With Katrina Miller-Stevens.

“A Life-Cycle Model of Collaboration.” In Morris and Miller-Stevens, eds. *Advancing Collaboration Theory: Models, Typologies, and Evidence*. New York: Routledge, pp. 175-196 (2016). With Christopher Williams and Connie Merriman.

“Future Trends in Collaboration Research.” In Morris and Miller-Stevens, eds, *Advancing Collaboration Theory: Models, Typologies, and Evidence*. New York: Routledge, pp. 276-287 (2016). With Katrina Miller-Stevens.

“The Case of the ‘TWICing’ Time Bomb: Privatization in the Transportation Worker Identification Card Program.” In Yoram Shifan and Gila Albert, eds., *Handbook on Securing Transportation Systems* (2015). John Wiley and Sons. With Benjamin R. Inman.

“Social Media as a Tool for Nonprofit Advocacy and Civic Engagement: A Case Study of Blue Star Families.” In Hugo Asencio and Rui Sun eds., *Cases on Strategic Social Media Utilization in the Nonprofit Sector*. Hershey, PA: IGI Global, pp.66-93 (2015). With Katrina Miller-Stevens, David Chapman, and Brendan O’Hallarn.

“Competing and Cooperating Across State Borders in Economic Development: a Call for ‘Coopertition.’” In Smith and Balzar, eds. *State and Local Government: 2011-2012 Edition*. Washington, DC: CQ Press. With John R. Lombard.

“Introduction: Volume I.” In Price and Morris, *Prison Privatization: The Many Facets of a Controversial Industry*, Vol. I. Santa Barbara, CA: Praeger/ABC-CLIO (2012). With Byron E. Price.

“Government and Market Pathologies of Privatization: The Case of Prison Privatization.” In Price and Morris, *Prison Privatization: The Many Facets of a Controversial Industry*, Vol. I. Santa Barbara, CA: Praeger/ABC-CLIO (2012).

“Conclusion: Volume I.” In Price and Morris, *Prison Privatization: The Many Facets of a Controversial Industry*, Vol. I. Santa Barbara, CA: Praeger/ABC-CLIO (2012). With Byron E. Price and Katharine A. Neill.

“Introduction: Volume II.” In Price and Morris, *Prison Privatization: The Many Facets of a Controversial Industry*, Vol. II. Santa Barbara, CA: Praeger/ABC-CLIO (2012). With Byron E. Price.

“Conclusion: Volume II.” In Price and Morris, *Prison Privatization: The Many Facets of a Controversial Industry*, Vol. II. Santa Barbara, CA: Praeger/ABC-CLIO (2012). With Byron E. Price and Katharine A. Neill.

“Introduction: Volume III.” In Price and Morris, *Prison Privatization: The Many Facets of a Controversial Industry*, Vol. III. Santa Barbara, CA: Praeger/ABC-CLIO (2012). With Byron E. Price.

“Private Prisons and Contracts.” In Price and Morris, *Prison Privatization: The Many Facets of a Controversial Industry*, Vol. III. Santa Barbara, CA: Praeger/ABC-CLIO (2012). With Amy McDowell.

“Conclusion: Volume III.” In Price and Morris, *Prison Privatization: The Many Facets of a Controversial Industry*, Vol. III. Santa Barbara, CA: Praeger/ABC-CLIO (2012). With Byron E. Price and Katharine A. Neill.



“Introduction.” In Emison and Morris, *True Green: Executive Effectiveness in the US Environmental Protection Agency*. Lanham, MD: Lexington Press, 2012. With Gerald A. Emison.

“Lessons for Leadership in Environmental Management.” In Emison and Morris, *True Green: Executive Effectiveness in the US Environmental Protection Agency*. Lanham, MD: Lexington Press, 2012. With Gerald A. Emison.

“Tradition and Adaptation in the Federal Context: Environmental Management Systems in the South.” In Emison and Morris, co-editors, *Speaking Green with a Southern Accent*. Lanham, MD: Lexington Books, 2010. With Gerald A. Emison.

“Dirty Water, Clean Water: Infrastructure Funding and State Discretion in Southern States.” In Emison and Morris, co-editors, *Speaking Green with a Southern Accent*. Lanham, MD: Lexington Books, 2010.

“State Commitment to Environmental Quality in the South: A Regional Analysis.” In Emison and Morris, co-editors, *Speaking Green with a Southern Accent*. Lanham, MD: Lexington Books, 2010. With David A. Breaux, Gerald A. Emison, and Rick Travis.

“Distinctively South: Lessons for the Future of Environmental Management and Policy.” In Emison and Morris, co-editors, *Speaking Green with a Southern Accent*. Lanham, MD: Lexington Books, 2010. With Gerald A. Emison.

“An Evaluation Design for the Smoke-free Class Competition Program in Greece.” In Kostas, Andrea F., *Applying Psychological research to Understand and Promote Well-Being of Clinical and Non-Clinical Populations*. Athens, Greece: Athens Institute for Education and Research (2009), pp. 337-348. With Efstathios Polychronopoulos, Stella Bondi, Angeliki Polychronopolous, and Christopher Nicholas.

“Introduction: Competition, Coordination, or ‘Coopertition?’” In Watson and Morris, eds. *Building the Local Economy: Cases in Economic Development*. Athens, GA: Carl Vinson Institute of Government (2008). With Douglas J. Watson.

“Community Redevelopment of the Former Williams Air Force Base after BRAC.” In Watson and Morris, eds. *Building the Local Economy: Cases in Economic Development*. Athens, GA: Vinson Institute of Government (2008). With Paula J. Loomis.

“To Privatization and Back: Welfare Reform Implementation in Mississippi.” In Sarah Liebschutz, ed., *Managing Welfare Reform in Five States: The Challenge of Devolution*. Albany, NY: Rockefeller Institute Press, 2000, pp. 43-56. With David A. Breaux, Christopher M. Duncan, and C. Denise Keller.

“Privatization and Welfare Reform in Mississippi.” In Federalism Research Group, ed. *Managing Welfare Reform: Updates from Field Research Teams in Five States*. Albany, NY: Nelson A. Rockefeller Institute of Government, State University of New York, 1999.

“Performance-Based Contracting in State and Local Governments.” Prepared for an edited volume on performance-based government under the auspices of the Southeastern Consortium of University Public Service Organizations (SCUPSO), and the Southern Growth Policies Board (Spring 1997).

“Water Policy Networks in the U.S.” In Laurence J. O’Toole, Jr. and Jeremy R. Richardson, eds. *Networks for Water Policy: A Comparative Perspective*. London: Frank Cass Ltd, 1994, 80-109. With John Heilman, Gerald Johnson, and Laurence J. O’Toole, Jr.

“Toward the Development of a Multinational Comparative Water Policy Research Project: A Workshop Summary.” In Bressers, Hans Th. A., and Laurence J. O’Toole, Jr., eds. *International Comparative Policy Research: Preparing a Four Country Study on Water Quality Management*. Enschede, The Netherlands: University of Twente, Center for Clean Technology and Environmental Policy, 1992, pp. 203-215.

## REPORTS AND OTHER PUBLICATIONS

“FFSP Community Capacity Handbook.” Norfolk, VA: Old Dominion University, September 2013. Prepared under contract for the Fleet and Family Support Program Mid-Atlantic Region, U.S. Navy. With Tancy Vandecar-Burdin and Katrina Miller-Stevens.

“Evaluation Report for the Personal Responsibility Education Program (PREP) Program: Reducing the Risk. Norfolk, VA: Old Dominion University, September 2013. With Matthew J. Gable, and Tancy Vandecar-Burdin.

“What Went Wrong After the Storm? Unpacking the Response to Hurricane Katrina.” *Quest*, 10,3: 6-9 (June 2008).

“Mississippi SCOPE Project: Bridges and Structures Lead Paint Rule.” Mississippi State, MS: John C. Stennis Institute of Government, August 2001. With Elizabeth D. Morris.

“Pesticides Management and Disposal in Tanzania.” Mississippi State, MS: Center for International Security and Strategic Studies, May 2000. With Paul J. Kaiser.

“A Survey of Mayors and Water Plant Operators: Knowledge and Communication.” Mississippi State, MS: John C. Stennis Institute of Government, Technical Brief Series, 4:3, September 1998.

“Citizens, Cities, and the Environment: Results of the 1998 Mississippi Poll.” Mississippi State, MS: John C. Stennis Institute of Government, Technical Brief Series, 4:2, August 1998.

“State Capacity Field Research Report Form: The State of Mississippi.” Mississippi State, MS: Department of Political Science, Fall 1997.

“Technical Assistance Report for the Mississippi Department of Corrections: Impact, Economic, Financial, and Management Issues.” Mississippi State, MS: John C. Stennis Institute of Government, Fall 1997.

“An Analysis of Mississippi’s Variable Compensation Plan.” Mississippi State, MS: John C. Stennis Institute of Government, Fall 1996.

Review of Walter Williams' *Mis-Managing America: The Rise of the Anti-Analytic Presidency*, in *Public Administration Quarterly*, 16:3 (Fall 1992), 398-401.

“The Collection of Solid Waste in Auburn, Alabama: An Evaluation Report to the Office of the City Manager.” Auburn University, AL. Summer 1991.

“An Evaluation of the ECIA Chapter 2 State Set-Aside.” Washington, DC: Policy Studies Associates, Inc., September 1987. With Ellen L. Marks, Christine Padilla, and Richard N. Apling.

“An Analysis of State Implementation of Federal Provisions Focusing Vocational Rehabilitation Services on the Severely Disabled.” Washington, DC: Policy Studies Associates, Inc., August 1986. With Elizabeth R. Reisner, Mary T. Moore, and Janie E. Funkhauser.

“Steps Needed in the Development of Evaluation Materials and Procedures for Use by Local ESEA Title VII Projects.” Washington, DC: Policy Studies Associates, Inc., July 1986. With Elizabeth R. Reisner.

## WORK IN PROGRESS

### Book Manuscripts:

*Working Together: Interorganizational Interactions for Watershed Protection.* Book-length manuscript to be completed by October 2020. With Madeleine McNamara.

*The Water Quality Act at Thirty: Promise and Performance.* Book-length manuscript to be completed by Spring 2021.

*Green Horizons: The Dynamics of a Future Environmental Era.* Co-edited manuscript to be completed by Summer 2021. To be co-edited with Gerald Andrews Emison and A. Stanley Meiburg.

### **Refereed Articles:**

“Negotiating the Terms: A Grounded Theory Study of Procurement in Public and Private Organizations.” To be submitted to the *International Journal of Public Procurement*, September 2019. With Dolores Kuchina-Musina and Joshua Steinfeld.

“Influencing Organizational Change: The Dark Side of the Leader’s Influence on Creativity and Innovation in Public Organizations.” Submitted to *Public Administration Quarterly*, July 2018. With Dolores Kuchina-Musina.

“Factors Influencing Health Outcomes: Evidence from Mississippi.” Submitted to the *Journal of Health Economics*, October 2018. With Somayeh Hooshmand and Mohammad Najand.

“Explaining State Variation in Incarceration Rates.” Invited to revise and resubmit to *Criminal Justice Policy Review*, July 2019. With Martin Mayer, Jacob Newton, and Robert C. Kenter.

“Crossing the Bar to Cross the Streams: Kingdon’s Policy Streams Applied to Vessel Status.” To be submitted to the *University of Houston Law Review*, Fall 2019. With Brian McNamara.

“Voter Photo ID Laws in the U.S.: Back to the Southern Dummy Variable.” Submitted to *Political Research Quarterly*, February 2019. With Joseph Aistrup, David A. Breaux, Kathleen Hale, and Rick Travis.

“Power Dynamics in Collaboration: Inside the Black Box.” To be submitted to *Public Administration Quarterly*, Spring 2020. With Tiffany Jacobs and Madeleine McNamara.

“Promise and Performance: The Water Quality Act at Thirty.” To be submitted to *Policy Studies Journal*, Fall 2019.

“Are We Theorizing Too Much? Exploring the Collaboration Literature.” To be submitted to the *Journal of Public Administration Research and Theory*, Fall 2019. With Matthew Gable and Katrina Miller-Stevens.

“Choosing to Serve: Modeling Antecedents of Public Service Motivation in Millennials.” Submitted to *Public Administration Review*, September 2019. With Vivian Greentree and Katrina Miller-Stevens.

“Buying Innovation: An Examination of Public-Private Partnerships and the Decision Process for Contracting Out Innovation.” Submitted to the *Journal of Public Procurement*, October 2018. With Dolores Kuchina-Musina.

**Book Chapters and Other Publications:**

“Accountability in the Context of Private Policy Implementation.” Prepared for *The Palgrave Handbook of the Public Servant*, to be published by Palgrave, Fall 2019. Submitted July 2019; revised and resubmitted August 2019. With Lien Nguyen and Pragati Rawat.

**GRANTS AND CONTRACTS (Funded)**

“Determining the Contours of Collaboration Failure.” Awarded by the Strome College of Business, Old Dominion University, Norfolk, VA. Award amount: \$10,280. Principal Investigator (May 2018).

“Building Conservation Leaders for the Future: Curriculum, Certificates, Internships and Research Agenda.” Awarded by the U.S. Fish and Wildlife Service, Falls Church, VA. Award amount: \$110,000. Co-Principal Investigator (September 2015).

“Evaluation of Family Planning Education in Newport News, VA.” Awarded by Planned Parenthood of Southeastern Virginia, Virginia Beach, VA. Award Amount: \$37,800. Co-Principal Investigator (November 2012).

“Fleet Family Services Program Community Capacity Study for the Transition Assistance Program (TAP).” Awarded by the Office of Fleet and Family Services, US Navy Mid-Atlantic Region, Norfolk, VA. Award Amount: \$123,832. Co-Principal Investigator (October 2012).

“Travel Funds for the Completion of Book Manuscript.” Awarded by the Department of Political Science and Office of the Dean of Arts and Sciences, Mississippi State University. Award Amount: \$6,000. Principal Investigator (Fall 2001).

“Small Communities Outreach Project for Environmental Issues: Project to Elicit Early Public Comment on the Lead-Bridges and Structures Rulemaking Process for EPA.” Grant awarded by the National Association of Schools of Public Affairs and Administration and the U.S. Environmental Protection Agency, Washington, DC. Award amount: \$10,000. Principal Investigator (Summer 2001).

“Small Communities Outreach Project for Environmental Issues: Project to Elicit Public Comment on the 2000 EPA Proposed Groundwater Rule.” Grant awarded by the National Association of Schools of Public Affairs and Administration and the U.S. Environmental Protection Agency, Washington, DC. Award Amount: \$5,000. Principal Investigator (Spring 2000).

“Water Towers and Mississippi: Social, Economic, and Political Impacts of Water Storage.” Grant awarded by the John C. Stennis Institute of Government, Mississippi State University. Award amount: \$4,250. Co-Principal Investigator (Summer 1999).

“Helping Small Communities Address Environmental Requirements.” Grant awarded by the U.S. Department of Agriculture, the Mississippi Municipal Association, and the John C. Stennis Institute of Government. Award amount: \$315,000. Senior Research Scientist (Spring 1998).

“State Administrative Capacity in Human Services Agencies.” Grant awarded by the John C. Stennis Center for Public Service and the Rockefeller Institute, Albany, NY, for the State Capacity Project. Award amount: \$31,550. Co-Principal Investigator (Fall 1997).

“A Study of Privatization in the Mississippi Correctional System.” Contract awarded by the Mississippi Department of Corrections and the John C. Stennis Institute of Government. Award amount: \$137,975. Co-Principal Investigator (Summer 1997).

“A Study of Privatization in Mississippi Local Government.” Grant awarded by the Mississippi Municipal Association and the John C. Stennis Institute of Government. Award Amount: \$1,800. Principal Investigator (Fall 1996).

New Faculty Research Initiation Grant, Mississippi State University. Award Amount: \$6,000. Principal Investigator (1996).

“An Examination of the Mississippi State Flexible Compensation Plan and the Public-Private Wage Comparability Program.” Contract awarded by the Mississippi State Personnel Board. Award Amount: \$93,102. Co-Principal Investigator (Fall 1995).

“Preparation of Instruction Materials in Performance-Based Contracting.” Grant awarded by the Southern Growth Policies Board. Award Amount: \$1,000. Principal Investigator (Fall 1995).

## **AWARDS AND RECOGNITION**

Nominated for University Doctoral Mentoring Award, Old Dominion University, g 2018.

Research Sabbatical, Spring 2017, Old Dominion University.

Nominated for University Doctoral Mentoring Award, Old Dominion University, Spring 2016.

Nominated for Eminent Scholar, Old Dominion University, 2015.

Dr. Wolfgang Pindur Award for Distinguished Service in Academia and Practice, Hampton Roads Chapter of the American Society for Public Administration, 2014.

Nominated for College Service Award, College of Business and Public Administration, Old Dominion University, 2014.

Shining Star Teaching Award, Old Dominion University, Fall 2015; Fall 2014; Spring 2011; Fall 2010.

University Doctoral Mentoring Award, Old Dominion University, Spring 2010.

Nominated for College Research Award, College of Business and Public Administration, Old Dominion University, 2010.

Research Sabbatical, Spring 2010, Old Dominion University.

Nominated for College Research Award, College of Business and Public Administration, Old Dominion University, 2009.

Nominated for College Research Award, College of Business and Public Administration, Old Dominion University, 2008.

Nominated for Graduate-Level Teaching Award, Mississippi State University Alumni Association Teaching Awards Program, Spring 2002.

Research Sabbatical, Fall 2001, Mississippi State University.

Inducted into Phi Kappa Phi, 2000.

Outstanding Professor Award, 1999-2000; 1997-98. Awarded by vote of students (graduate and undergraduate) in the Department of Political Science, Mississippi State University.

Outstanding PA Faculty Member of the Year, 1996-97. Awarded by graduate students in the Department of Political Science, Mississippi State University.

Nominated for Graduate Teaching Award, Mississippi State University Alumni Association Teaching Awards Program, Fall 1996.

Paper nominated for Pi Sigma Alpha Best Paper Award, Southwestern Political Science Association, Dallas, TX, 1995.

Best Graduate Student Paper, 1992 Alabama Political Science Association.

Inducted into Pi Alpha Alpha, 1990.

Inducted into Pi Sigma Alpha, 1984.

## SELECTED CONFERENCE PAPERS

“Multi-Sector Administration in Stewardship Contracting: The Case of the United States Forest Service.” Presented at the Annual Meetings of the American Society for Public Administration, Washington, DC, March 2019. With Kouliga Koala and Joshua Steinfeld.

“The Role of Procurement in Governance: Managing Relationships to Serve the Public Interest.” Presented at the Annual Meetings of the American Society for Public Administration, Washington, DC, March 2019. With Dolores Kuchina-Musina and Joshua Steinfeld.

“Explaining State Variation in Incarceration Rates.” Presented at the Annual Meetings of the Southern Political Science Association, Austin, TX, January 2019. With Robert C. Kenter, Martin Mayer, and Jacob Newton.

“Voter Photo ID Laws in the US: Back to the Southern Dummy Variable. Presented at the Annual Meetings of the Southern Political Science Association, Austin, TX, January 2019. With Joseph Aistrup, David Breaux, Kathleen Hale, and Rick Travis.

“Exploring the Determinants of Collaboration Failure.” Presented at the Annual Meetings of the American Society for Public Administration, Denver, CO, March 2018. With Madeleine W. McNamara and Katrina Miller-Stevens.

“Southern Distinctiveness in Voter ID Laws: Back to the Future.” Presented at the 2018 Citadel Symposium on Southern Politics, Charleston, SC, March 2018. With David A. Breaux, Rick Travis, Kathleen Hale, and Joe Aistrup.

“Is There a More Distinct South? Comparing Key, Elazar, and the US Census’ Version of the South Through the Lens of the Affordable Care Act.” Presented at the 2018 Citadel Symposium on Southern Politics, Charleston, SC, March 2018. With Robert C. Kenter, R. Bruce Anderson, and Juita-Elena Yusuf.

“Public-Private Partnerships and Procurement Innovation: A Programmatic Analysis of Contracting Strategies in the U.S. Department of Navy.” Presented at the Annual Meetings of the Northeastern Conference on Public Administration, Burlington, VT, November 2017. With Dolores Kuchina-Musina and Joshua Steinfeld.

“Control of the Ballot Box Through Voter ID Laws: A South/Non-South Comparison.” Presented at the Annual Meetings of the American Political Science Association, San Francisco, CA, August 2017. With Rick Travis, David Breaux, Joseph Aistrup, and Kathleen Hale.



"Why Collaborate? Exploring the Role of Organizational Motivations in Cross-Sector Watershed Collaboration." Presented at the Annual Meetings of the Southern Political Science Association, New Orleans, LA, January 2017. With Luisa Diaz-Kope.

"How the UIDAI "Leviathan" is Structured: A Policy Process and Actor Network Theory Perspective." Presented at the Annual Meetings of the Southern Political Science Association, New Orleans, LA, January 2017. With Pragati Rawat.

"State Choices Under the Affordable Care Act: Four Case Studies." Presented at the Annual Meetings of the Southern Political Science Association, New Orleans, LA, January 2017. With Martin Mayer, Luisa Lucero, and Robert C. Kenter.

"Control of the Ballot Box Through State Voter Identification Laws: A South/Non-South Time Series Comparison." Presented at the Annual Meetings of the Southern Political Science Association, New Orleans, LA, January 2017. With Rick Travis, David A. Breaux, Kathleen Hale, and Joseph Aistrup.

"Why Does Voluntary Collaboration Fail? Toward a Theory of Collaboration Failure." Presented at the 2016 ARNOVA conference, Washington, DC, November 2016. With Madeleine W. McNamara and Katrina Miller-Stevens.

"The Ethical Collaborator: An Examination of James K. Spore's 23-Year Career as the City Manager of Virginia Beach." Presented at the Annual Meetings of the Northeastern Conference on Public Administration, Harrisburg, PA, October 2016. With William M. Leavitt.

"The Tyranny of the Primaries: Why Public Support and an Organized Social Movement are Not Enough to Legalize Marijuana in Texas." Presented at the Annual Meetings of the Midwest Political Science Association, Chicago, IL, April 2016. With Katharine Neill-Harris.

"Control of the Ballot Box Through State Voter Identification Laws: A South/Non-South Comparison." Presented at the 2016 Citadel Symposium on Southern Politics, Charleston, SC, March 2016. With Rick Travis, David A. Breaux, Kathleen Hale, and Joseph Aistrup.

"Tracking ACA Implementation Over Time: A South/Non-South Comparison." Presented at the 2016 Citadel Symposium on Southern Politics, Charleston, SC, March 2016. With Martin Mayer and Robert C. Kenter.

"Explaining States Differences in the Implementation of the Affordable Care Act: A Longitudinal South/non-South Analysis." Presented at the Annual Meetings of the Southern Political Science Association, San Juan, Puerto Rico, January 2016. With Robert C. Kenter and Martin Mayer.

“Cross-Sector Collaboration and Watershed Protection: Organizational Motivation and the Role of Nonprofits.” Presented at the 2015 ARNOVA conference, Chicago, IL, November 2015. With Luisa Diaz-Kope and Katrina Miller-Stevens.

“Determinants of Broad-Spectrum Reproductive Rights in Southern States: A Comparative Analysis.” Presented at the Annual Meeting of the Southern Political Science Association, New Orleans, LA, January 2015. With David A. Breaux, Vivian W. Greentree, and Rick Travis.

“Explaining State Differences in the Implementation of the Affordable Care Act: A South/non-South Comparison.” Presented at the Annual Meeting of the Southern Political Science Association, New Orleans, LA, January 2015. With David A. Breaux, Rick Travis, Martin Mayer, and Robert C. Kenter.

“Toward a Model of Port Governance: A Public Administration Perspective.” Presented at the Annual Meeting of the Southern Political Science Association, New Orleans, LA, January 2015. With Christopher Williams.

“Developing a Model of Collaboration: Grassroots Partnerships in Action.” Presented at the Annual Meetings of the Northeast Conference on Public Administration, Portsmouth, NH, November 2014. With William M. Leavitt.

“Social Media as a Tool for Nonprofit Advocacy and Civic Engagement: Successes and Challenges of Blue Star Families.” Presented at the annual national conference of the Association for Research on Nonprofit Organizations and Voluntary Action, Denver, CO, November 2014. With David Chapman, Katrina Miller-Stevens, and Brendan O’Hallarn.

“Transparency in Privatized Arrangements: An Analysis of Government and Market Pathologies.” Presented at the Annual Meetings of the Midwest Political Science Association, Chicago, IL, April 2014. With Kaitrin Mahar.

“Transitioning from Military to Civilian Life: An Exploration of Community Capacity to Meet Service Members’ Needs.” Presented at the Annual Meetings of the American Society for Public Administration, Washington, DC, March 2014. With Katrina Miller-Stevens and Tancy Vandecar-Burdin.

“Explaining State Differences in the Implementation of the Affordable Care Act: A South/non-South Comparison.” Presented at the 2014 Citadel Symposium on Southern Politics, Charleston, SC, March 2014. With David A. Breaux, Rick Travis, Martin Mayer, and Robert C. Kenter.

“Collaboration Processes and Institutional Structures: Reexamining the Black Box.” Presented at the Annual Meetings of the Western Social Sciences Association, Denver, CO, April 2013. With Katrina Miller-Stevens and Luisa Diaz-Kope.

“Possible Explanations for Variation in Punitiveness across the United States: An Exploratory Analysis.” Presented at the Annual Meetings of the Southern Political Science Association, New Orleans, LA, January 2013. With Katharine A. Neill and Juita-Elena Yusuf.

“Public Values of Nonprofit and Public Sector Managers: Are We Really On The Same Page?” Presented at the Annual Meetings of the American Society for Public Administration, Las Vegas, NV, March 2012. With Katrina Miller-Stevens and Jennifer A. Taylor.

“Examining the Determinants of State Court Budgeting: A South/Non-South Comparative Study.” Presented at the 2012 Citadel Symposium on Southern Politics, Charleston, SC, March 2012. With Amy McDowell, Rick Travis, and David A. Breaux.

“Public Service Values of Nonprofit and Public Sector Managers: Are We Really on the Same Page?” Presented at the Annual Meetings of the Southeastern Conference on Public Administration, New Orleans, LA, September 2011. With Katrina Miller-Stevens and Jennifer A. Taylor.

“Drilling Into Contingent Coordination: A Case Study of Deepwater Horizon Response Efforts.” Presented at the Annual Meetings of the Southeastern Conference on Public Administration, New Orleans, LA, September 2011. With Madeleine W. McNamara.

“Principal-Agent Theory and Agency Capture: The Case of the Deepwater Horizon Oil Spill.” Presented at the Annual Meetings of the Midwest Political Science Association, Chicago, IL, March 2011. With Katharine Neill.

“Deepwater or Troubled Water? Principal-Agent Theory and the Coast Guard’s Deepwater Modernization Program. Presented at the Annual Meetings of the American Society for Public Administration, Baltimore, MD, March 2011. With Mark D. Gordon.

“Grassroots Collaboration in Local Environmental Organizations: The Case of Lynnhaven River NOW.” Presented at the Annual Meetings of the American Society for Public Administration, Baltimore, MD, March 2011. With William M. Leavitt.

“Connecting the Dots: Defining the Role of Convener in Collaborative Settings.” Presented at the Annual Meetings of the Southern Political Science Association, New Orleans, LA, January 2011. With Madeleine W. McNamara.

“Determinants of State Spending on State Court Functions: A Comparative Analysis.” Presented at the Annual Meetings of the Southern Political Science Association, New Orleans, LA, January 2011. With Amy McDowell.

“The Myth of the Rugged Individual: Implications for Public Administration, Civic Engagement, and Civil Society.” Presented at the Annual Meetings of the Southeastern Conference on Public Administration, Wilmington, NC, October 2010. With Vivian W. Greentree and Jennifer A. Taylor.

“The Case of the Southeastern Public Service Authority of Virginia: The Dissolution of a Regional Authority.” Presented at the Annual Meetings of the Southeastern Conference on Public Administration, Wilmington, NC, October 2010. With William M. Leavitt and Adale Martin.

“Are There Economic Gains from the Privatization of Public Services?” Presented at the Annual Meetings of the Southeastern Conference on Public Administration, Wilmington, NC, October 2010. With Sawsan Abutabenjeh and Getachew Melkie.

“Cooperating Across State Borders in Economic Development: A Call for Coopertition.” Presented at the Annual Meetings of the American Society for Public Administration, San Jose, CA, April 2010. With John R. Lombard.

“Multiple-Sector Partnerships and the Engagement of Citizens in Social Marketing Campaigns.” Presented at the Annual Symposium of the Hampton Roads Chapter of the American Society for Public Administration, Norfolk, VA, March 2010. With William M. Leavitt and Madeleine W. McNamara.

“Determinants of Broad-Spectrum Abortion Rights in Southern States: A Comparative Analysis.” Presented at the Citadel Symposium on Southern Politics, Charleston, SC, March 2010. With David A. Breaux, Vivian W. Greentree, and Rick Travis.

“A Case Study Analysis of the Impact of Parental Involvement Laws on Minors’ Abortion Experiences.” Presented at the Annual Meetings of the Southern Political Science Association, Atlanta, GA, January 2010. With Vivian W. Greentree and Danica Hays.

“The Case of the ‘TWICing’ Time Bomb: Privatization in the Transportation Worker Identification Card Program.” Presented at the Annual Meetings of the Southeastern Conference for Public Administration, Louisville, KY, September 2009. With Benjamin Inman.

“An Analysis of the Determinants of State Reproductive Health Care Policies: Ideology, Party Competition, and Political Culture.” Presented at the Annual Meetings of the Midwest Political Science Association, Chicago, IL, April 2009. With Vivian W. Greentree and John R. Lombard.

“Using Privatization Theory to Analyze Economic Development Projects: Promise and Performance.” Presented at the Annual Meetings of the Midwest Political Science Association, Chicago, IL, April 2009. With John R. Lombard.

“An Examination of Multiorganizational Governance Structures Employed in the Implementation of Environmental Policy: A Case Study of the Virginia Coastal Zone Management Program.” Presented at the 2009 Annual Meetings of the Southern Political Science Association, New Orleans, LA, January 2009. With Madeleine W. McNamara.

“Examining Admission Factors in an MPA Program: Predicting Student Performance.” Presented at the 2008 Teaching Public Administration Conference, Richmond, VA, May 2008. With Pamela A. Gibson, William M. Leavitt, and John R. Lombard.

“Tax Increment Financing as a Tool for Public-Private Infrastructure Development.” Presented at the Keston Institute Workshop on Infrastructure Development, Los Angeles, CA, March 2008. With William M. Leavitt and John R. Lombard.

“State Commitment to Environmental Quality in the South: A Regional Analysis.” Presented at the Citadel Symposium on Southern Politics, Charleston, SC, March 2008. With David A. Breaux and Rick Travis.

“Multiple-Sector Partnerships and the Engagement of Citizens in Social Marketing Campaigns.” Presented at the Annual Meetings of the American Society for Public Administration, Dallas, TX, March 2008. With William M. Leavitt and Madeleine W. McNamara.

“Refining the Terms of Relief: Explaining State Choices Under TANF.” Presented at the Annual Meetings of the Midwest Political Science Association, Chicago, IL, April 2007. With Rick Travis and David A. Breaux.

“Dirty Water, Clean Water: Infrastructure Funding and State Discretion in Southern States.” Presented at the Annual Meetings of the Southern Political Science Association, New Orleans, LA, January 2005.

“Organization Responses to Complex Tasks: The Case of the U.S. Coast Guard and Maritime Domain Awareness.” Presented at the Annual Meetings of the Southeastern Conference on Public Administration, September 2004, Charlotte, NC. With William Leavitt and Dale Jones.

“Measuring Political Culture.” Presented at the Annual Meetings of the Southern Political Science Association, Savannah, GA, November 2002. With Rick Travis.

“Competition in Government: A Study of the National Park Service.” Presented at the Annual Meetings of the Southern Management Association, Atlanta Georgia, November 2002. With Janie R. Gregg.

“Explaining Welfare Sanctions and Benefits in the South: A Regional Analysis.” Presented at the 13<sup>th</sup> Citadel Symposium on Southern Politics, Charleston, SC, March 2002. With David A. Breaux.

“Assessing the Utility of Political Culture in Explaining Interstate Variation in Policy Outcomes: The Case of TANF.” Presented at the Annual Meetings of the Southern Political Science Association, Atlanta, GA, November 2001. With David A. Breaux and Christopher M. Duncan.

“Community-Based Comments in EPA Rulemaking.” Presented at the Annual Meetings of the Western Social Sciences Association, Reno, NV, April 2001. With Christine Reed, Deborah Rosenbloom, Kim Collins, and Kevin Jacobson.

“EPA, Collaborative Rulemaking, and the Small Communities Outreach Project for Environmental Issues: A Three-State Experience.” Presented at the Annual Meetings of the American Society for Public Administration, Newark, NJ, March 2001. With Christine Reed, Deborah Rosenbloom, Kimberly Collins, and Kevin Jacobson.

“Explaining Variation in Welfare Reform Across the Fifty American States: The Utility of Political Culture.” Presented at the Annual Meetings of the Southern Political Science Association, Atlanta, GA, November 2000. With David A. Breaux and Christopher M. Duncan.

“A Review of the Implementation and Impact of the State Revolving Fund.” Presented at the Annual Meetings of the Southern Political Science Association, Atlanta, GA, November 2000. With Elizabeth D. Morris and Rickey L. Travis.

“The Pesticides Dilemma: Comparing Pesticides Policy in Mississippi and Tanzania.” Presented at the Annual Meetings of the African Studies Association, Nashville, TN, November 2000. With Paul J. Kaiser.

“Welfare Policy in Southern States.” Presented at the 2000 Citadel Symposium on Southern Politics, Charleston, SC, March 2000. With David A. Breaux and Christopher M. Duncan.

“Teaching the Dichotomy in NASPAA-Accredited Programs: An Analysis of the Determinants of Curricula.” Presented at the Teaching Public Administration Conference, Fort Lauderdale, FL, January 2000. With David A. Breaux and Edward J. Clynch.

“The Correlates of Welfare Policy: A Comparative State Analysis.” Presented at the Annual Meetings of the Southern Political Science Association, Savannah, GA, November 1999. With David A. Breaux and Christopher M. Duncan.

“Daycare and Eldercare: Two Human Resource Problems for the 21<sup>st</sup> Century.” Presented at the Annual Meetings of the Southeastern Conference on Public Administration, St. Petersburg, FL, September 1999. With Janie R. Gregg.

“Are We On the Same Page? Profession, Personality, and Socialization in Infrastructure Decision Making.” Presented at the Annual Meetings of the American Society for Public Administration, Orlando, FL, April 1999. With Claire L. Felbinger and Robert S. Montjoy.

*(Full list available upon request)*

## PROFESSIONAL EMPLOYMENT

2019- present	<b>Professor of Political Science</b> , with tenure, <i>Department of Political Science, Auburn University</i>
2015- 2019	<b>Professor of Political Science</b> , <i>Department of Political Science and Geography, Old Dominion University</i> (Joint Appointment)
2015- 2016	<b>Chair</b> , School of Public Service, <i>Old Dominion University</i>
2009- 2019	<b>Professor of Public Administration</b> , with tenure, School of Public Service, <i>Old Dominion University</i>
2005 - 2009	<b>Associate Professor of Public Administration</b> , with tenure, <i>Old Dominion University</i>
2002 - 2005	<b>Associate Professor of Public Administration</b> , <i>Old Dominion University</i>
1999 - 2002	<b>Associate Professor of Political Science</b> , with tenure, <i>Mississippi State University</i>
1994 - 1999	<b>Assistant Professor of Political Science</b> , <i>Mississippi State University</i>
1989 - 1994	<b>Graduate Teaching Assistant</b> , <i>Auburn University</i>
1989 - 1992	<b>Graduate Research Assistant</b> , <i>Auburn University</i>
1988 - 1989	<b>Research Associate (Interim Research Coordinator)/Instructor</b> , <i>Center for Governmental Services and Department of Political Science, Auburn University</i>
1985 - 1988	<b>Research Associate</b> , <i>Policy Studies Associates Inc., Washington, D.C.</i>
1984 - 1985	<b>Graduate Research Assistant</b> , <i>Office of Public Service and Research, Auburn University</i>
1983 - 1985	<b>Graduate Teaching Assistant</b> , <i>Auburn University</i>

## DISSERTATION COMMITTEE PARTICIPATION AND MENTORSHIP

“State Choices in Revolving Loan Fund Structures.” Lien Kim Nguyen, 2018- present (committee member, in progress).

“A Comparative State Study of the Determinants of Obesity Policy.” Luisa Lucero, 2016-2017 (committee member, graduated).

“Is There A More Distinct South? Comparing Key’s, Elazar’s And The U.S. Census Bureau’s Version Of The South Through The Lens Of The Affordable Care Act.” Robert Kenter, 2015-2018 (committee chair, graduated).

“A Comparative State Examination of the Drivers of Health Outcomes.” Somayeh Hooshmand, 2015- 2017 (committee chair, graduated).

“Light Rail in Virginia Beach: An Economic Development Analysis.” Thomas Musumeci, 2015- 2017 (committee member).

“Exploring the Role of Organizational Motivations in Cross-Sector Watershed Collaboration.” Luisa Diaz-Kope, 2014- 2016 (committee chair, graduated).

“Explaining State Choices for Medicaid Expansion in the Implementation of the Affordable Care Act.” Tiffany Henley, 2014- 2016 (committee chair, graduated).

“State Court Funding: A Comparative Examination of the Drivers of State Policy Decisions.” Amy M. McDowell, 2013- present (committee member, in progress).

“An Examination of Collaboration Among Nonprofit Emergency Response Organizations.” Adale M. Martin, 2012- 2017 (committee co-chair).

“Exploring Conceptualization and Operationalization of Interorganizational Interactions: An Empirical Study.” Andrew P. Williams, 2013- 2015 (committee chair; graduated).

“Measuring Punitiveness in Sentencing for non-Violent Drug Offenders: A Fifty-state Comparison.” Katharine A. Neill, 2012- 2014 (committee chair; graduated).

“Explaining Local Government Policy Makers’ Reasons for Privatization: An Empirical Study.” Getachew Melkie, 2010- 2013 (committee member, graduated).

“Measuring Levels of Public Service Motivation and Civic Engagement in College Students.” Vivian W. Greentree, 2010-2011 (committee chair; graduated).

“Explaining BRAC Decisions: A Four-Model Analysis. Paula Loomis, 2006- 2015 (committee chair; graduated).

“Examining the Impact of Nursing Home Ownership on Reported Code Violations: An Empirical Study.” Tancy Vandecar-Burdin, 2008- 2009 (committee chair; graduated).

“Predicting Job Search Behaviors by Police Officers Using a Mediated Model of Leader Member Exchange and Job Embeddedness.” Mark D. Bowman, 2008- 2009 (committee member; graduated).

“Collaboration Among First Responder Agencies of Local Government in Hampton Roads, Virginia.” Thomas Poulin, 2006- 2009 (committee member; graduated).

“Collaboration in Sex Offender Administrative Districts: An Empirical Analysis.” Teresa van Nostrand, 2007- 2009 (committee chair; graduated).



“An Examination of Interorganizational Collaboration in Virginia’s Coastal Zone Management Program.” Madeleine W. McNamara, 2007- 2008 (committee chair; graduated).

“Testing Fairholm’s Leadership Model in Public Sector Organizations.” Elizabeth M. Gagnon, 2006-2008 (committee chair; graduated).

“The Politics and Economics of Health: A Cross-National Comparison of Civic Engagement and Health.” Suzanne Wood, 2004- 2006 (committee chair; graduated).

“An Urban Application of a Model of Environmental Collaboration: A Case Study of the Elizabeth River Project.” Pamela Trump Dunning, 2002- 2006 (committee member; graduated).

“Justice, Privatization, and Corrections: The Political and Economic Impacts of Prison Privatization in Mississippi.” Byron E. Price, 2001-2002 (committee chair; graduated).

“Producing Excellence in Government: Implementing GPRA Through Best Resource Practices in the National Park Service.” Janie R. Gregg, 1999-2001 (committee chair; graduated).

“The Effect of Casino Revenues on Per Pupil Spending on Education in Mississippi.” Rodney Stanley, 1998- 2001 (committee member; graduated).

“The Quality of Public Hospital Services in Saudi Arabia: Does Changing the Method of Service Delivery Make a Difference?” Abdul Al-Barrak, 1997-1998 (committee co-chair; graduated).

**INSTRUCTION EXPERIENCE****Undergraduate**

Introduction to Public Administration  
 Political Science Research Methods  
 Introduction to American Government  
 Public Policy  
 Honors Public Policy  
 International Organization  
 Introduction to State and Local Government  
 Honors American Government  
 Theory of Public Organization  
 Foundations of Public Service  
 Environmental Policy

**Masters (MPA; MA)**

Seminar in Public Policy  
 Seminar in Organization Theory  
 Environmental Policy  
 Program Evaluation  
 Seminar in Public Administration  
 Public-Private Partnerships  
 Systems in Public Administration  
 Intergovernmental Relations  
 Policy Analysis  
 Administrative Theory I  
 Administrative Theory II  
 Capstone Seminar  
 Intergovernmental Management  
 Collaboration

**Ph.D.**

Seminar in the Research Enterprise  
 Qualitative Research Methods  
 Seminar in Organization Theory  
 Seminar in Public Administration  
 Seminar in Public-Private Partnerships  
 Seminar in Public Policy  
 Seminar in Public Policy Analysis  
 Methods of Program Evaluation  
 Seminar in Public Law and Urban Governance  
 Dissertation Seminar  
 Intergovernmental Relations  
 Future Faculty Development  
 Seminar in Policy Formulation and Implementation  
 Theories of Public Policy  
 Seminar in Collaboration  
 Intellectual Foundations of Public Administration  
 Public Organization Behavior and Theory  
 Multi-Sector Partnerships  
 Multi-Sector Administration

**Online Courses:**

Public Private Partnerships (MPA; MBA)  
 Multi-Sector Collaboration (undergraduate)  
 Public Policy and Evaluation (MPA)  
 Building Relationships: Public Service Partnerships (undergraduate)  
 Governance and Accountability in Public Service (undergraduate)  
 Intergovernmental Management (MPA)

## PROFESSIONAL ACTIVITIES, SERVICE, AND COMMUNITY SERVICE

*Co-Editor*, Symposium for *Public Works Management & Policy*, 2019 (title: “Climate Change and Infrastructure: The Coming Challenge”). With Richard G. Little.

*Member*, United States Coast Guard Auxiliary, Flotilla 05-07, District 5 (Southern Region), 2016- present.

Branch Chief, Program Research (BC-MRA), National Staff, June 2019- present.

Vice Flotilla Commander (VFC), January 2019- July 2019.

Assistant District Staff Officer for Aviation-Qualification (ADSO-AVM), January 2018- July 2019.

Flotilla Staff Officer for Member Training (FSO-MT), January 2018- July 2019; Operations Officer (FSO-OP), January 2019- July 2019; Vessel Examination Program (FSO-VE), January 2018- December 2018; Communications (FSO-CM), June 2017- January 2018.

Qualifications: Vessel Examiner; Auxiliary Operational (AUXOP) Specialist; Instructor; Auxiliary Boat Crew; Auxiliary Coxswain; In-port Officer of the Deck (Protector-Class Cutters); Communications Watch Stander; ATON Verifier; Air Observer; Air Crew, Marine Safety Program Visitor; Telecommunications Operator; Search & Rescue Coordination and Execution; Auxiliary Team Coordination Training (TCT) Instructor.

Awards and Citations: Sustained Auxiliary Service (4 awards); Operational Achievement (6 awards); Annual Vessel Examiner Award; Annual Service Performance Award for Public Education; Annual Service Performance Award for Examinations/Marine Dealer Visitation; Coast Guard Operational Excellence Award; Coast Guard Meritorious Team Commendation; Coast Guard Unit Commendation.

*Member*, Partners Program Committee, Lynnhaven River NOW, Virginia Beach, VA, 2016- 2019.

*Co-Developer*, Virginia Beach Innovation Institute, City of Virginia Beach, VA.

*Chair*, Doctoral Committee, National Association of Schools of Public Affairs and Administration, 2011.

*Chair*, Dissertation Award Committee, National Association of Schools of Public Affairs and Administration, 2011- 2012.

*Member*, Project Advisory Committee, Federal Interagency Floodplain Management Task Force, 2011- 2012.

*Member*, Climate Change and Sea Level Rise Initiative, Old Dominion University, 2011-2019.

*Member*, CATI Lab Oversight Committee, Nelson Mandela School of Public Affairs, Southern University in Baton Rouge (LA), 2010- present.

*Member*, Board of Directors, Planned Parenthood of Southeastern Virginia, 2009- 2013.

*At-Large Member and First Vice-Chair*, Executive Committee, Planned Parenthood of Southeastern Virginia, 2010-2012.

*Program Track Chair*, 2008 ASPA National Conference Program Committee (track title: "Federalism and Intergovernmental Relations").

*Member*, Pi Alpha Alpha New Chapter Review Committee, National Association of Schools of Public Affairs and Administration, 2008- 2013.

*Member*, James E. Webb Outstanding Paper Award Committee, American Society for Public Administration, 2007-2008.

*Co-Editor*, Symposium for *Public Works Management & Policy*, July 2007 (title: "Service Delivery Arrangements in the 21<sup>st</sup> Century"). With William M. Leavitt.

*Program Track Chair*, 2007 ASPA National Conference Program Committee (track title: "Public Works Management, Policy, and Environmental Justice").

*Member*, Hampton Roads ASPA Chapter Governing Council, 2005- 2007.

*External Program Reviewer*, Master of Public Administration Program, University of Dayton, 2004.

*Member*, Editorial Board, *Public Works Management & Policy*, 1998- present.

*Member*, Editorial Board, *Journal of Public Management and Social Policy*, 2006-present.

*Reviewer*, University of Nevada Press, 2013.

*Referee*, *Labor Studies Journal*, 2016.

*Referee*, *Voluntas*, 2016- present.

*Referee*, *Armed Forces & Society*, 2015- present.

- Referee, International Journal of Public Administration*, 2011- present.
- Referee, Nonprofit and Voluntary Sector Quarterly*, 2011- present.
- Referee, Review of Public Personnel Administration*, 2009- present.
- Referee, International Journal of Public Administration*, 2009- present.
- Referee, Politics & Policy*, 2008- present.
- Referee, Public Administration Review*, 1997- present.
- Referee, American Review of Public Administration*, 2008- present.
- Referee, Policy Studies Journal and Policy Studies Review*, 1996- present.
- Referee, Southeastern Political Review (now Politics and Policy)*, 1995- present.
- Referee, Public Works Management and Policy*, 1996- present.
- Referee, Journal of Public Management and Social Policy*, 2006- present.
- Referee, State and Local Government Review*, 2009- present.
- Reviewer, Congressional Quarterly Press*, 1998; 2007.
- Reviewer, University of Alabama Press*, 2010.
- Reviewer, Lexington Press*, 2012- present.
- Reviewer, Harcourt College Publishers*, 1999.
- Member, Mississippi ASPA Chapter Governing Council*, 1997- 1999.
- Member, Mississippi Political Science Association Governing Council*, 1999- 2001.

## PROFESSIONAL PRESENTATIONS AND INTERVIEWS

- Presenter*, 2018 City of Norfolk Agile Norfolk Institute, Norfolk, VA, May 2018; October 2018; March 2019 (title: “Agile Thinking in Program Analysis and Evaluation”).
- Discussant*, 2018 Citadel Symposium on Southern Politics, Charleston, SC, March 2018 (title: “Public Policy, Redistricting, and Bureaucracy”).

- Panel Chair*, Annual Meetings of the American Society for Public Administration, Denver, CO, March 2018 (title: “Pushing the Boundaries of Collaboration”).
- Presenter*, 2017 City of Virginia Beach Innovation Institute, Virginia Beach, VA, November 2017 (title: “Program Analysis and Evaluation in a Design Thinking Context”).
- Discussant*, 2017 Annual Meetings of the American Society for Public Administration, Atlanta, GA, March 2017 (panel title: “Public Service Leadership in Network Collaboration: Evidence from Research and Practice”).
- Invited Keynote Speaker*, Leadership Speaker Series, Office of Student Engagement and Enrollment Services, Old Dominion University, March 2016. (title: “How to Be a Collaborative Leader”)
- Panelist*, Annual Symposium, Hampton Roads Chapter of ASPA, March 2015. (title: “Collaboration & Public-Private Partnership”).
- Interviewee*, *Inside Business: The Hampton Roads Business Journal*, June 2014, by Jared Council (title: “2 Deals May Buck Trend in Public-Private Partnerships”). Available at: <http://insidebiz.com/news/2-deals-may-buck-trend-public-private-partnerships>.
- Panelist*, Leadership Lecture Series, Office of Leadership and Student Involvement, Old Dominion University, October 2013. (title: “Gaining Admission to Graduate School”).
- Panel Chair*, 2013 Meetings of the Southeastern Conference on Public Administration, Charlotte, NC, September 2013. (title: “Environmental Policy”).
- Panel Moderator*, 2013 Meetings of the Southeastern Conference on Public Administration, Charlotte, NC, September 2013. (title: “Green Horizons: Choosing an Effective Future for Environmental Policy”).
- Presenter*, Kaliningrad Sister City Delegation, Old Dominion University, November 2011 (title: “Grassroots Environmental Collaborations as Forms of Governance”).
- Panelist*, Roundtable on “Mentoring and Community Building in a Ph.D. Program.” Annual Meetings of the National Association of Schools of Public Affairs and Administration, Kansas City, MO, October 2011.
- Panel Chair*, Roundtable on “Why a Ph.D. in Public Administration and Public Policy?” Annual Meetings of the National Association of Schools of Public Affairs and Administration, Kansas City, MO, October 2011.

*Panel Chair*, 2011 Meetings of the Southeastern Conference on Public Administration, New Orleans, LA, September 2011 (title: “Building Plans and Capacity for Hazards”).

*Panel Chair*, 2011 Meetings of the Southeastern Conference on Public Administration, New Orleans, LA, September 2011 (title: “Diverse Needs and Responses in Disasters”).

*Co-Facilitator*, Workshop for New Doctoral Program Directors, 2011 NASPAA/APPAM Doctoral Program Workshop, Alexandria, VA, February 2011.

*Panel Chair*, 2010 Meetings of the Southeastern Conference on Public Administration, Wilmington, NC, October 2010 (title: “Public-Private Partnerships and Privatization: Benefits and Obstacles”).

*Panelist*, Roundtable on “Transitions Among Undergraduate Public Affairs and Administration Programs.” Annual Meetings of the National Association of Schools of Public Affairs and Administration, Las Vegas, NV, October 2010.

*Panel Chair*, Roundtable on “Successful Mentoring and Socialization Strategies for Non-Traditional PhD Students.” Annual Meetings of the National Association of Schools of Public Affairs and Administration, Las Vegas, NV, October 2010.

*Panelist*, Roundtable on “Considering Quality in PhD Programs: Transitions and Tough Times.” Annual Meetings of the National Association of Schools of Public Affairs and Administration, Las Vegas, NV, October 2010.

*Participant*, Roundtable on “Tips for Getting into Graduate School.” Annual Meetings of the Virginia Social Sciences Association, Petersburg, VA, March 2010.

*Presenter*, 2010 Advanced Public Administration Program for Hunan Province, Executive Development Center, Old Dominion University, January 2010 (title: “Policy Research and Evaluation”).

*Panel Chair*, 2010 Meetings of the Southern Political Science Association, Atlanta, GA, January 2010 (title: “Trends in Public Policy”).

*Discussant*, 2010 Meetings of the Southern Political Science Association, Atlanta, GA, January 2010 (title: “Driving Under the Influence of Public Policy”).

*Presenter*, 2009 GPD Institute, Old Dominion University Office of Graduate Studies, October 2009 (title: “Q&A With Experienced GPDs”).

*Participant*, Workshop on Lessons Learned from Public Private Partnerships for Infrastructure, The Keston Institute for Public Finance and Infrastructure Policy, University of Southern California, Los Angeles, CA, March 2008.

*Panelist*, Roundtable on the Administrative Lessons from Hurricane Katrina, Annual Meetings of the American Society for Public Administration, Dallas, TX, March 2008.

*Panel Chair*, 2008 Meetings of the American Society for Public Administration, Dallas, TX, March 2008 (title: "Collaboration and Social Marketing").

*Interviewee*, Podcast for Sage Journal Publications, November 2007 (title: "The Future of Public-Private Partnerships for Infrastructure Development").

*Panel Chair*, 2007 Meetings of the American Society for Public Administration, Washington, DC, March 2007 (title: "Collaboration in Environmental Infrastructure: Case Study Evidence").

*Presenter*, 2005 Meetings of the National Association of Schools of Public Affairs and Administration, Washington, DC, October 2005 (title: "Strategies to Include MPA Alumni in Program Improvement and Governance").

*Presenter*, 2003 Meetings of the American Society for Public Administration, Washington, DC, March 2003 (title: "Small Community Involvement in Federal Regulatory Development").

*Presenter*, 2001 State Executive Development Institute, Starkville, MS, May 2001 (title: Goodsell's 'The Case for Bureaucracy: Implications for Mississippi State Employees and Managers').

*Panelist*, Roundtable Discussion on the Small Communities Outreach Project for Environmental Issues, at the Annual Meetings of the American Society for Public Administration, Newark, NJ, March 2001.

*Presenter*, 2000 State Executive Development Institute, Starkville, MS, May 2000 (title: "Politics and Administration in the Workplace").

*Facilitator*, 1999 Fall Meetings of the State Executive Development Institute, Jackson, Mississippi, November 1999 (title: "Developing Future Executives in State Government").

*Presenter*, 1999 Certified Public Manager Training Program, Mississippi State Personnel Board, Jackson, MS, May 1999 (title: "Current Issues in Privatization").

*Panelist*, Roundtable discussion on "Welfare Reform and Politics: Mississippi," at the 1999 Mississippi Political Science Association, Jackson, MS, April 1999.

*Presenter*, 1998 Mississippi Municipal Association Conference, Biloxi, MS, June 1998 (title: "Environmental Attitudes of Mississippi Citizens: Impacts on Water Infrastructure Planning").



*Moderator*, Roundtable discussion on “Welfare Reform in the South,” at the 1998 Mississippi Political Science Association, Vicksburg, MS, February 1998.

*Presenter*, 1997 meetings of the American Water Works Association, Memphis, TN, October 1997 (title: “New Trends in Revolving Loan Funds”).

*Panel Chair*, “Public-Private Partnerships,” at the 1997 Southeastern Conference on Public Administration, Knoxville, TN, September 1997.

*Presenter*, 1997 Mississippi Municipal Association Executive Conference, Canton, MS, April 1997 (title: “Preparing Small Communities to Meet New Environmental Initiatives”).

*Panelist*, 1996 Honors Program Forum, Mississippi State University, October 1996.

*Presenter*, 1995 Civitan Citizenship Seminar, Mississippi State University, June 1995 (title: “Environmental Policy and the Mississippi Citizen”).

*Participant and Discussant*, International Conference on Comparative Water Policy and Management, University of Twente, Enschede, The Netherlands, October 25-27, 1993. Funded by the Council for European Studies and the University of Twente.

*Participant*, Rotterdam Conference on Comparative Water Policy and Management, Erasmus University, Rotterdam, The Netherlands, December 11-13, 1992. Funded by the Council for European Studies and Auburn University.

*Co-Rapporteur and Discussant*, Research Planning Workshop on Comparative Water Policy and Management, University of Twente, Enschede, The Netherlands, May 1992. Funded by the Council for European Studies.

*Panel Chair*, “Emerging Trends in Privatization,” at the Annual Meetings of the American Society for Public Administration, Chicago, IL, April 1992.

*Panelist*, “Public-Private Partnerships and Public Administration,” at the Annual Meeting of the Mississippi Chapter of the American Society for Public Administration, Jackson, MS, September 1990.

## UNIVERSITY SERVICE ACTIVITIES

### At Old Dominion University:

*Chair*, Research Expectations/Tenure Policy Development Committee, School of Public Service, Old Dominion University, 2018- 2019.

*Member*, Faculty Research Advisory Committee, Office of Research, Old Dominion University, 2018- 2019.

*Member*, Performance Evaluation and Workload Policy Committee, Strome College of Business, 2016- 2017.

*Member*, Nominations, Elections and Awards Committee, Strome College of Business, 2017- 2019.

*Chair*, School of Public Service, 2015-2016.

*Member*, Chair of School of Accountancy Search Committee, 2015-2016.

*Member*, Ad Hoc Committee to Develop a Policy for the Advancement of Non-Tenure Track Faculty, 2015- 2017.

*Member*, College Administrative Council, Strome College of Business, 2015-2016.

*Member*, Faculty Product Review Group, Faculty/Staff Directory and Profile Improvement Initiative, 2015-2016.

*Chair*, Ph.D. Program Self-Study Committee, Department of Urban Studies and Public Administration, 2013-2016.

*Member*, Service Learning Task Force, 2014- 2019.

*Member*, Strategic Planning Committee, 2013-2014.

*Subcommittee Member*, Community Engagement, 2013-2014.

*Chair*, MPA Curriculum Review Committee, Department of Urban Studies and Public Administration, 2013.

*Faculty Sponsor*, Roosevelt Institute Student Association, Old Dominion University, 2011-2015.

*Member*, Community Engagement Advisory Committee, 2011-2019.

*Member*, Search Committee for Endowed Chair in Climate Change and Sea Level Rise, 2011-2012; 2012-2013.

*Member*, Kaliningrad Sister City Delegation Visit Planning Committee, 2011-2012.

*Member*, Strategic Planning Committee, College of Business and Public Administration, 2011-2012.

*Graduate Program Director*, Ph.D. program in Public Administration and Urban Policy, Department of Urban Studies and Public Administration/School of Public Service, 2006-2013; December 2014-2015; Co-GPD, 2015-2016.

*Faculty sponsor*, Ph.D. Student Association (PAUPers), Department of Urban Studies and Public Administration/School of Public Service, 2006- 2018.

*Chair*, Planning Committee for Public Service Week, 2010-2012; 2013-2017 (committee member, 2012-2013).

*Chair*, Committee to Develop Undergraduate Minor in Public Service, Department of Urban Studies and Public Administration, 2009- 2010.

*Member*, Strategic Planning Subcommittee, Education Outcomes and Student Experience: Graduate, 2009- 2010.

*Member*, Graduate Administrative Council, 2007-2008.

*Member*, University Ad Hoc Committee on the Formation of a University Graduate College, 2007-2008.

*Member*, Graduate Curriculum Committee, College of Business and Public Administration, 2005-2007; 2008-2015.

*Member*, Promotion and Tenure Committee, College of Business and Public Administration/Strome College of Business, 2006-2008; 2010-2011; 2018-2019.

*Member*, Promotion and Tenure Committee, Department of Urban Studies and Public Administration, 2005- present. (*Chair*, 2006-08; 2010-11; 2018).

*Member*, Ad Hoc Committee on Workload Policy, College of Business and Public Administration, 2006- 2007.

*Member*, Military Marketing Committee, 2003-2005.

*Member*, Library Committee, 2002-2005.

*Member*, MPA Admissions Committee, 2002- 2006; 2007-2013.

*Member*, Ph.D. Admissions Committee, 2002- 2013; January 2015-2016.

*Chair*, Ph.D. Admissions Committee, 2006- 2013; January 2015-2016.

*Member*, MUS Admissions Committee, 2007-2009.

**At Mississippi State University:**

*Faculty Sponsor*, Pi Alpha Alpha (public administration honorary), 1999-2002.

*Representative*, Arts and Sciences Faculty Senate, 1996-2000.

*Chair*, Sub-Committee on Dual-Career Couple Policy, 1998.

*Chair*, Sub-Committee on Arts and Sciences Operating Paper Revisions, 1999.

*Chair*, Donald Zacharias Graduate Teaching Assistant of the Year Committee, 1999-2000.

*Member*, Bowen Hall Renovation Committee, 1999-2002.

*Member*, Promotion and Tenure Committee, Department of Political Science, 1999-2002.

*Member*, University TMDL Research Design and Development Team, 1998.

*Member*, Environmental Studies Certificate Development Committee, 1997-1999.

*Member*, Graduate Assistant of the Year Award Committee, 1996-2002.

*Member*, MPPA Admissions Committee, Department of Political Science, 1995-2002.

*Member*, Ph.D. Admissions Committee, Department of Political Science, 1995-1999.

*Member*, Harry S. Truman Scholarship Review Committee, 1994-2001.

*Member*, Graduate Instruction Committee, Department of Political Science, 1994-1999.

*Member*, Senator John C. Stennis Scholarship Committee, Department of Political Science, 1994-2002.

*Member*, Undergraduate Instruction Committee, Department of Political Science, 1994-2002.

*Member*, Computer Instruction and Support Committee, Department of Political Science, 1995-2002.

*Member*, NASPAA Accreditation Self-Study Committee, Department of Political Science, 1995-1996; 2000-2002.

*Member*, John C. Stennis Lecture Series Committee, Department of Political Science, 1996-1997.

**At Auburn University:**

University Academic Honesty Committee, 1993-94; University Discipline Committee, 1993-94. Appointed by University President.

Auburn University/ Auburn University at Montgomery Joint Ph.D. Program Coordinating Committee, 1992-93. Elected to position by fellow Ph.D. students.

**PROFESSIONAL MEMBERSHIPS, AFFILIATIONS, AND HONORARIES**

American Political Science Association

American Society for Public Administration (*lifetime member*)

Association for Research on Nonprofit Organizations and Voluntary Action

Midwest Political Science Association

Network of Schools of Public Policy, Affairs, and Administration

Northeastern Conference on Public Administration

Phi Kappa Phi (national academic honorary)

Pi Alpha Alpha (national Public Administration Honorary)

Pi Sigma Alpha (national Political Science Honorary)

Southeastern Conference on Public Administration

Southern Political Science Association